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Recent & Emerging Federal Environmental Developments



ABOUT TERRACON

Our Services:

- Facilities
- Environmental
- Geotechnical
- Materials

7,000+ PROFESSIONALS

180+ LOCATIONS NATIONWIDE

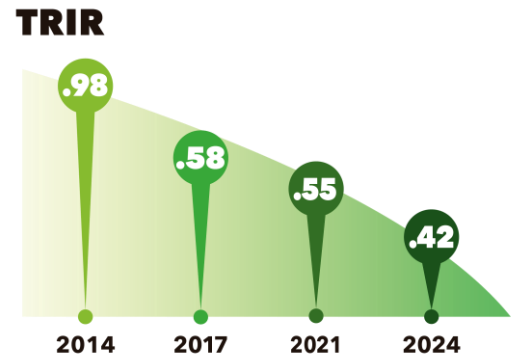
85,000+ PROJECTS COMPLETED IN 2024 WITH OVER 23,000 CLIENTS


ENR RANKINGS 2025 #19 TOP 500 DESIGN FIRMS



PROJECTS IN ALL 50 STATES

100% EMPLOYEE-OWNED





Federal Policy Transfers Risk to States & Private Sector

Deregulatory Agenda

- EO 14192

Three Channels

- Regulatory Decentralization
- Funding & Tax Policy
- Liability Frameworks

Framework for Analysis





Government Affairs

Executive & Legislation Branches

- Presidential actions & signed legislation

Federal Regulations

- Actions taken by regulatory agencies

State Regulations, NGOs, Investors, Insurers, & Consumer Demand

- Local and regional drivers

Key Takeaway: Meaningful and lasting change takes time. Track signed legislation & publications in the Federal Register.



A close-up photograph of a green MaxiFlex work glove with a black palm side, pointing its index finger towards a map. The map shows various geographical features like rivers and boundaries. The text 'MaxiFlex' and 'cut-resistant' are visible on the glove.

Navigating the New Landscape

1. Monitor the Source
2. Analyze the Mechanism
3. Assess the Impact
4. Develop the Playbook

POTUS & Legislation



Presidential Actions Reveal Core Trump 2.0 Priorities

Presidential Actions by Issue Area	Primary Issue Area	Secondary Issue Area
Trade	37	30
Energy & Environmental	27	20
Social Issues	25	20
Administrative	15	11
Government Efficiency	15	15
International Relations	13	13
Education	13	13
National Security/Defense	13	13
Health Care	13	11
Government Investigations & Oversight	12	12
Tech & Telecom	12	11
Immigration	11	9
Financial Services	7	5
Federal Workforce	6	5
AI	4	3
Transportation/Infrastructure	3	3
Labor	2	1
Tax	1	1
Housing	1	1
Grand Total	230	197

*Data from [Brownstein - Trump Executive Action Tracker](#)"

Last updated: 9/5/2025



Shifting Priorities

Biden (IRA & IIJA)

- Climate-centric policies focused on resilient infrastructure.

Trump 2.0 (OBBBA)

- National Security & Border Infrastructure
- Onshoring Manufacturing
- America 1st Energy Dominance



An aerial photograph of a landscape featuring rolling green hills, a winding road, and a dense forest. The image is partially covered by a dark green semi-transparent overlay.

3

Central Themes



1

Funding is Bifurcated by Policy Priorities

Opportunities

- Direct Appropriations
- Tax Incentives

Risks

- Cuts to Climate Grants
- Phase-out of Wind & Solar Tax Credits
- EPA Water SRF Cuts



2

Project Risk Now Shifts from Schedule to Litigation

Old Risk

- Predictable, front-end schedule delays

New risk

- Unpredictable, post-approval litigation

Driver

- EO 14154 mandated decentralizing NEPA

Mechanism

- CEQ rescinded its government-wide rules

Reinforcement

- Supreme Court granted agencies "substantial deference"



3

AI's Energy Demand Drives Federal Policy

The Feedback Loop

- Policy fuels AI growth
- AI drives energy policy

Primary Drivers

- EO 14318
- EO 14156
- EO 14262

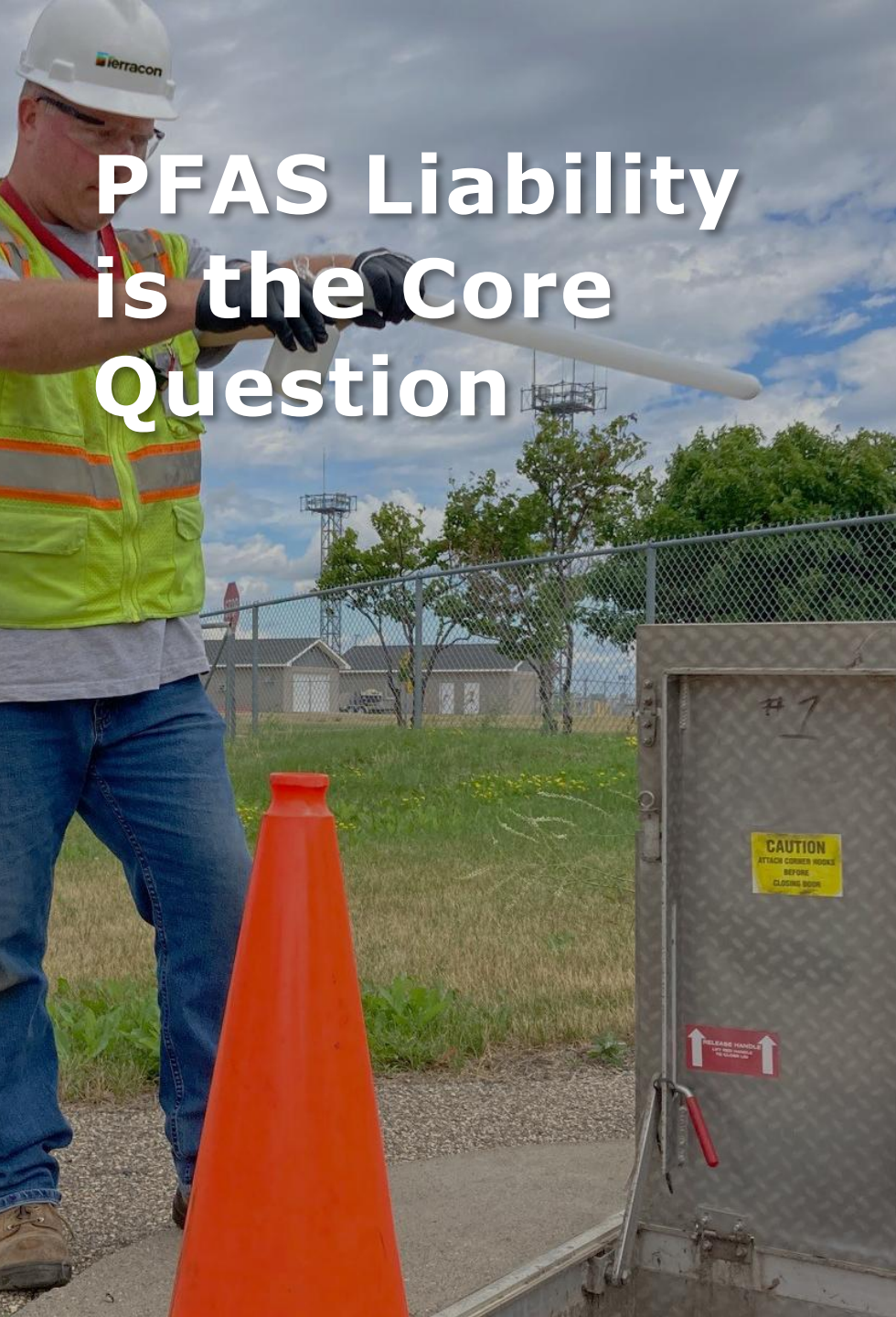
Impact on Energy Policy

- Nuclear
- Grid



Other Key Issues





PFAS Liability is the Core Question

Health Standards

- 4.0 ppt PFOA/PFOS

Compliance Deadline

- Extended to 2031

Liability Framework

- CERCLA Rule


Regulatory Uncertainty

- 2023-2024 review

Dynamic Policy

- Constant flux





A Widening Schism Between Federal & State Policy

- Policy Vacuum
- EO 14260 Challenge
- State Mandates
- Legal Uncertainty
- Compliance Complexity
- Advisory Demand

EPA's March 12 Press Release

- "EPA Launches Biggest Deregulatory Action in U.S. History"
- Policy Approach
- Reconsidering Regulations
- APA Rules & Legal Scrutiny



An aerial photograph of a city, likely Chicago, featuring a large green lawn in the foreground, a circular fountain, and a dense urban skyline in the background under a blue sky with scattered clouds. The text 'How National Trends Impact the Midwest' is overlaid on the left side of the image.

How National Trends Impact the Midwest

- Funding Uncertainty
- Liability
- Industrial Drivers
- Regulatory Conflict

Conclusion





Navigating the New Landscape

- Strategy Guide
- Risk Shift
- New Risks
- Policy Opportunities
- Old Playbooks



Thank You!

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