Operational Risk Management • Process Improvement • Management Systems • Compliance Assurance • Business Continuity



ASSESSING RISK: TOP TEN TIPS FOR CONDUCTING AN ENVIRONMENTAL AUDIT





Who am I

- Kestrel Management
 - Operational Risk Management Consulting
 - Includes compliance and management system compliance
- Evan Fitzgerald
 - Information Systems Partner at Kestrel Management
 - Been in EHS consulting for 20 years
 - Manage applications (custom and commercial) for regulatory management



1. Have a Computerized System

- Any system is better than nothing
- Impacts of "Smart People" Audits
- Functional is better than perfect



"I want you to find a bold and innovative way to do everything exactly the same way it's been done for 25 years."



2. Most Important Time is Before Audit

- □ Know the scope of the Audit
- Question lists ready

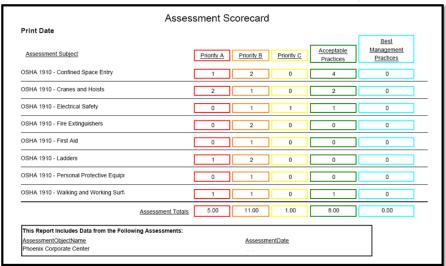


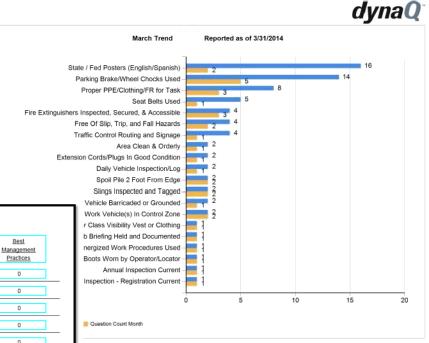
Understand how you get to the Final Report



3. Capture Data

- Data vs. Information
- Countable
- Sortable
- Comparable





4....but Information is Important Too

- Descriptions
- Directions
- □ Photos/Media



5. Reports Must be Timely

- Serve as a permanent record
- Begin the process of remediation
- Staff needs to know that Audits matter





6. Immediate Fixes Should be Noted

- Unrecorded items "never happened"
- Build a culture where individuals are not punished for findings





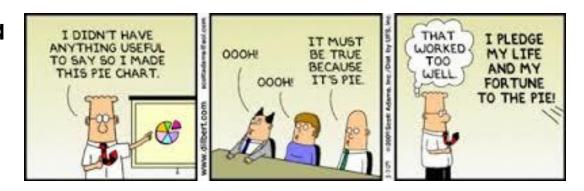
7. Understand Report Audience

Not all datapresentation is useful

Value of automated outputs



Identify key data





8. Compare to Previous Audits

- Must have a common scope
- Must have a common checklist
- Focuses on the key of improving/maintaining compliance





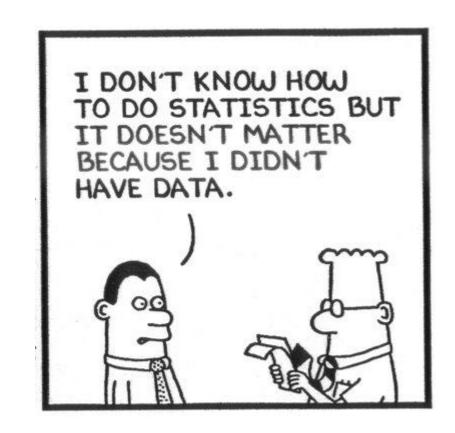
9. Manage Regulatory Updates

- Don't lose connection to past Audits
- Regulations might change...checklists might not



10. For Data...Frequency is Key

- What would smaller scope higher frequency audits look like?
- How can more people get involved?
- What is the ultimate goal?



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